

Climate Adaptation Practices among Power Generation and Natural Gas Companies in Alberta

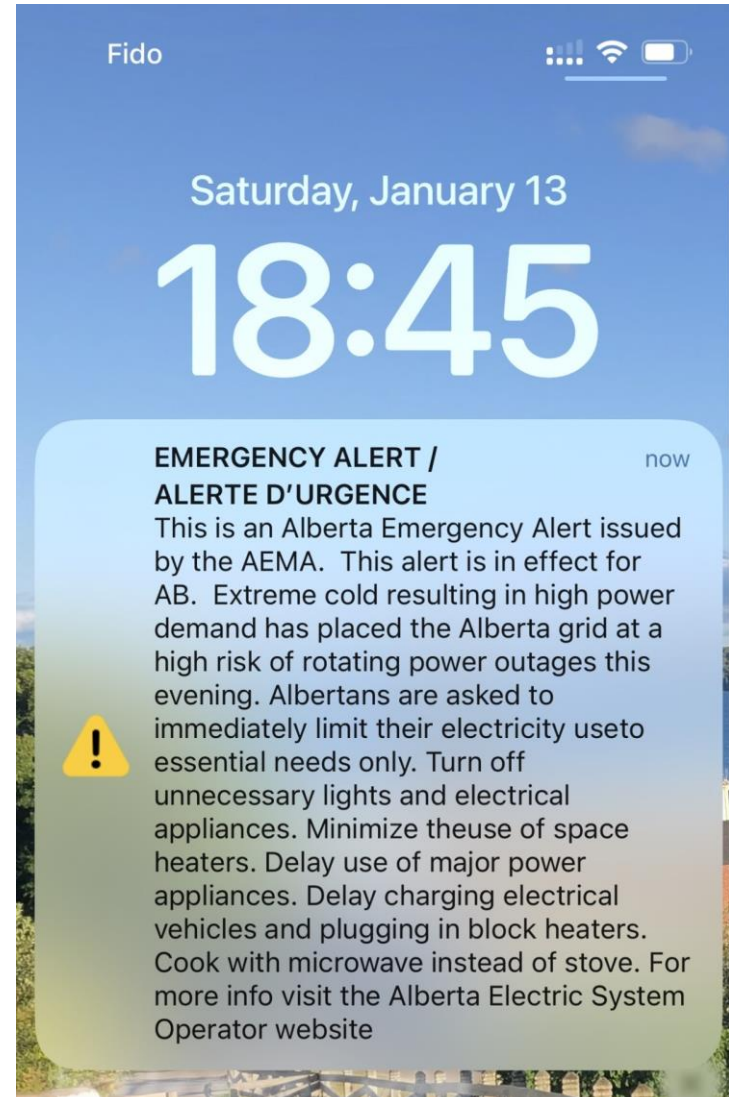
by Bose Dele-Ijagbulu

Supervised by Dr. Conny Davidsen¹, Claire Hosford² and Emily Hunter²

¹University of Calgary; ²ATCO Frontec

INTRODUCTION

- Extreme weather events are increasing in intensity and frequency partly due to climate change.³
- Alberta has experienced increased climate change related risks such as wildfires, droughts, flood and changing weather patterns.
- Extreme weather events increase electricity demand, while also increasing the risk of supply and delivery failures.⁴
- For instance, Alberta's electric system was impacted by a week-long period of extreme cold weather starting January 11, 2024.
- Risks posed to electricity utilities by the effects of climate change therefore need to be managed through climate adaptation practices.⁵



RESEARCH QUESTIONS AND IMPORTANCE

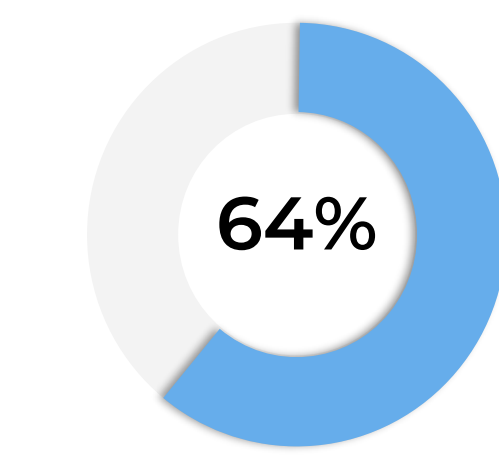
- What are the climate adaptation practices of power generation and natural gas companies in Alberta?
- How aligned are their adaptation practices with industry-based recommendations?
- What coordinated adaptation strategies are being considered to reduce the risk of outages to end users?
- What policies exist or could help to support adaptation planning?

Studies on utilities' climate adaptation practices are largely absent at the provincial and territorial level in Canada.⁶ This research contributes towards closing this gap.

METHODOLOGY

- Data Sources**
- Interview and Surveys
 - Document Analysis:
 - Review of 2023 sustainability and integrated annual reports
 - Review of Industry based climate adaptation recommendations by:
 - The Canadian Electricity Association (2020)
 - the North American Electric Reliability Corporation (NERC), the Federal Energy Regulatory Commission (FERC), following winter storms Uri in 2021 and Elliott in 2022
 - The Pacific Northwest National Laboratory (2023) report to the United States Department of Energy
 - Review of reports issued by the Alberta Electric System Operator (AESO) and the Market Surveillance Administrator (MSA)

Proportion of Alberta's Generation capacity* owned by companies assessed



- 9,841 MW out of 15,425 MW*
- 68% gas, 21% wind, 3% solar and 8% hydro

* excludes co-generation

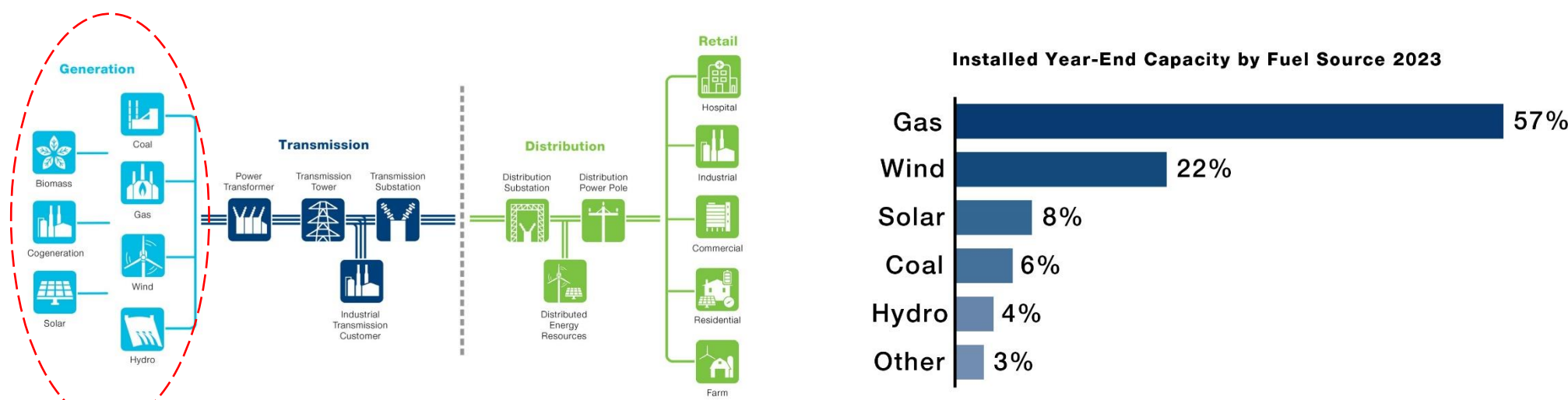
Companies Assessed

- ATCO Limited
- TransAlta Corporation
- Capital Power Corporation
- Enmax Corporation
- TC Energy Corporation
- Enbridge Inc.

Analytical Approach

- Qualitative Approach
 - Contextualization and extraction of relevant information
 - Identification of key themes and trends in the climate change related risks and adaptation practices
 - Comparison of companies' adaptation approach with industry-based recommendations
- Quantitative Approach
 - Determination of the highest recurring risks and adaptation themes and their distribution by generation technology

RESEARCH SCOPE⁷



- Limited to natural gas supply for power generation only
- Co-generation power plant facilities excluded

INTERDISCIPLINARY ASPECTS⁸

- Energy
- The Environment
- Policy



Climate Risk Reporting Standards

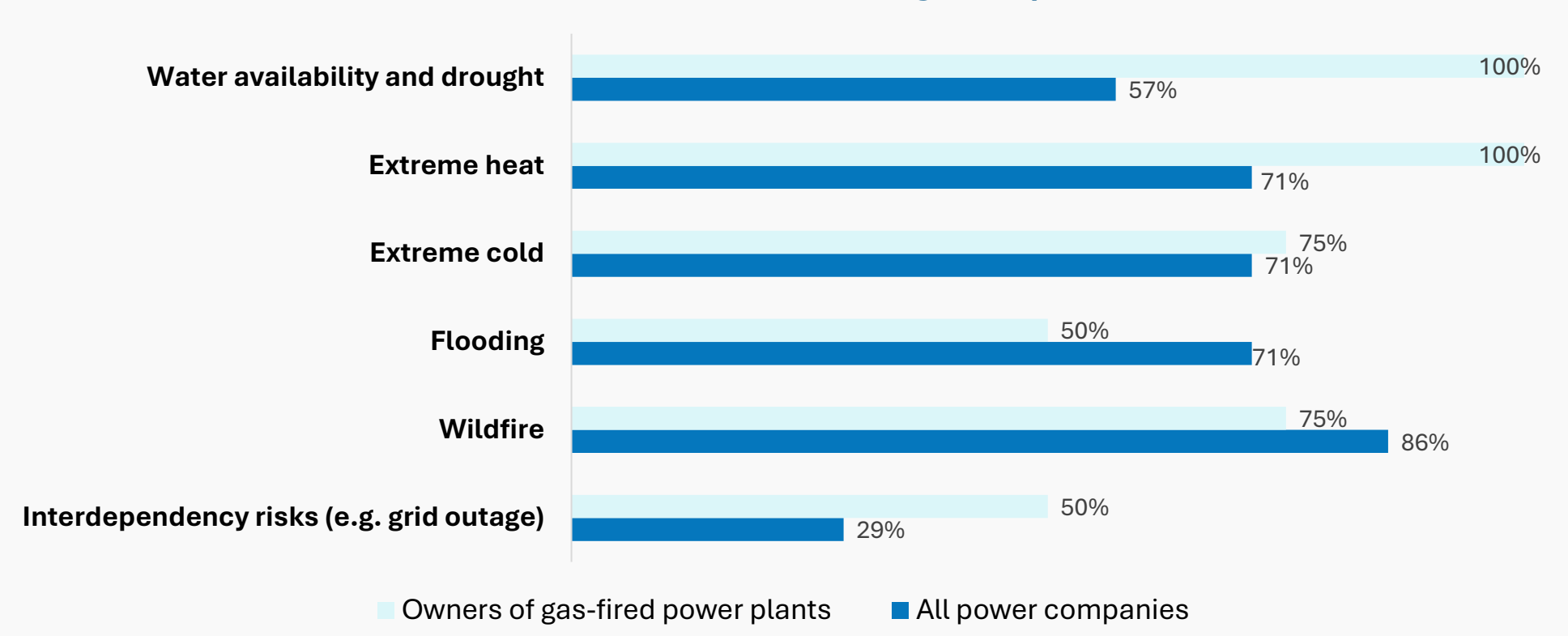
	TCFD	CDP	IFRS S2
% of companies assessed	100%	50%	17%

TCFD: Task Force on Climate-Related Disclosures
CDP: Climate Disclosure Project
IFRS S2: The International Financial Reporting Standards Climate-related Disclosures

FINDINGS AND ANALYSIS

Power Generation Companies

Most Recurrent Risks Identified among Companies Assessed



Adaptation Measures

- Asset strengthening/ hardening
- Communication and collaboration with external parties (e.g. government, research institutes and industry for interdependent risks)
- Emergency response and contingency planning
- Due diligence, design modification and technology optimization (especially for new projects and acquisitions)
- Use of historical climate data or models for long-term planning and mitigating chronic risks

For gas-fired facilities:

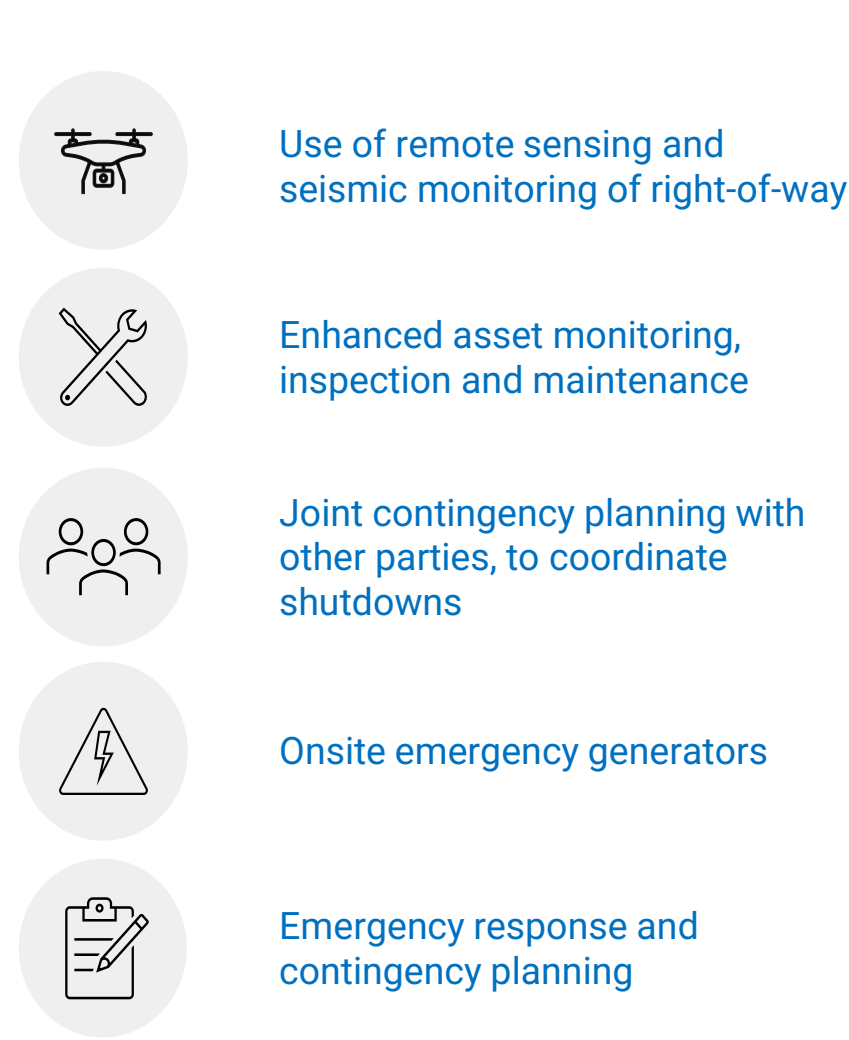
- Development and implementation of a **water management strategy**
- Contracting for **firm natural gas supply and delivery** to ensure priority access
- Portfolio diversification** by geography and by technology

Natural Gas Companies

Key Climate-related Risks



Adaptation Measures

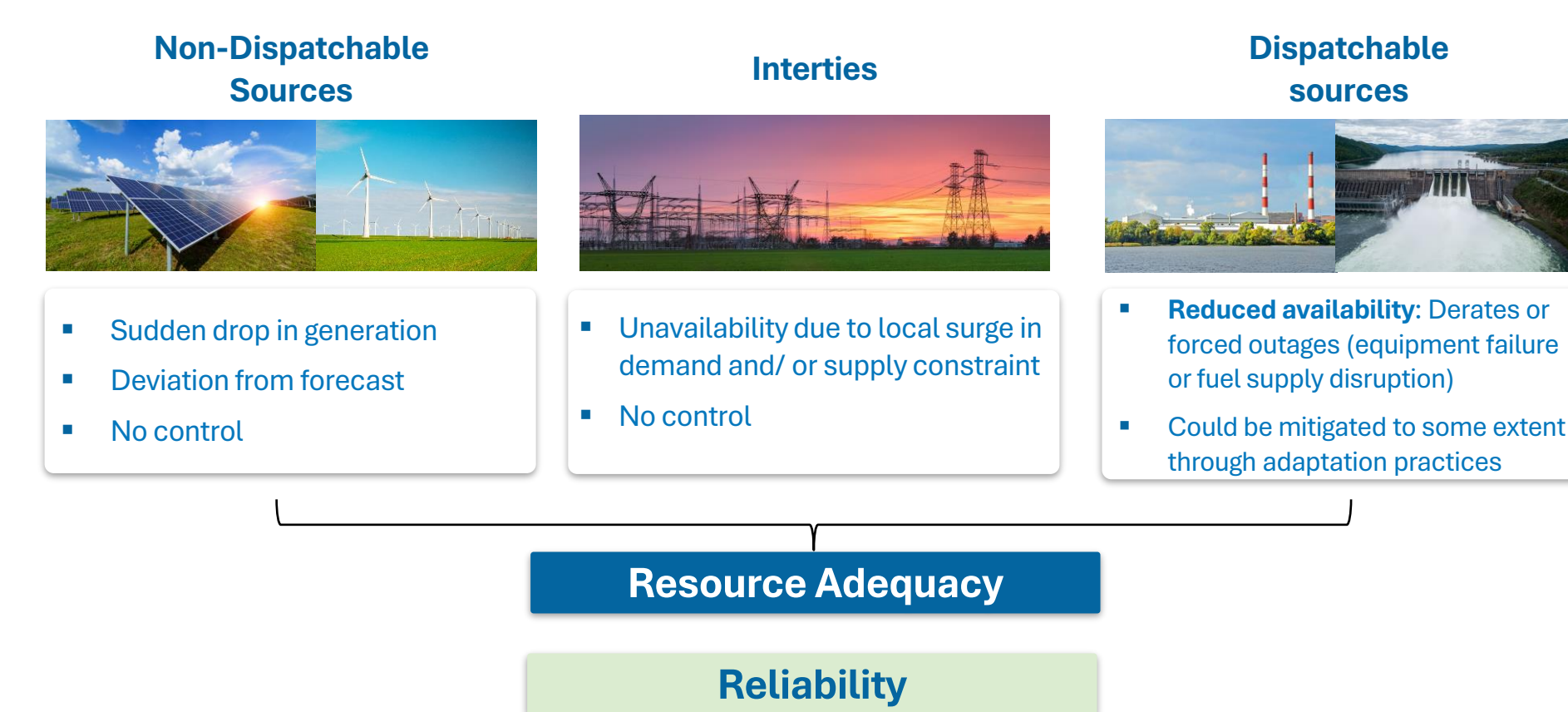


Respondents' Views on the Need for Gas Supplier Reliability Standards (for gas-electric climate-related risk mitigation)

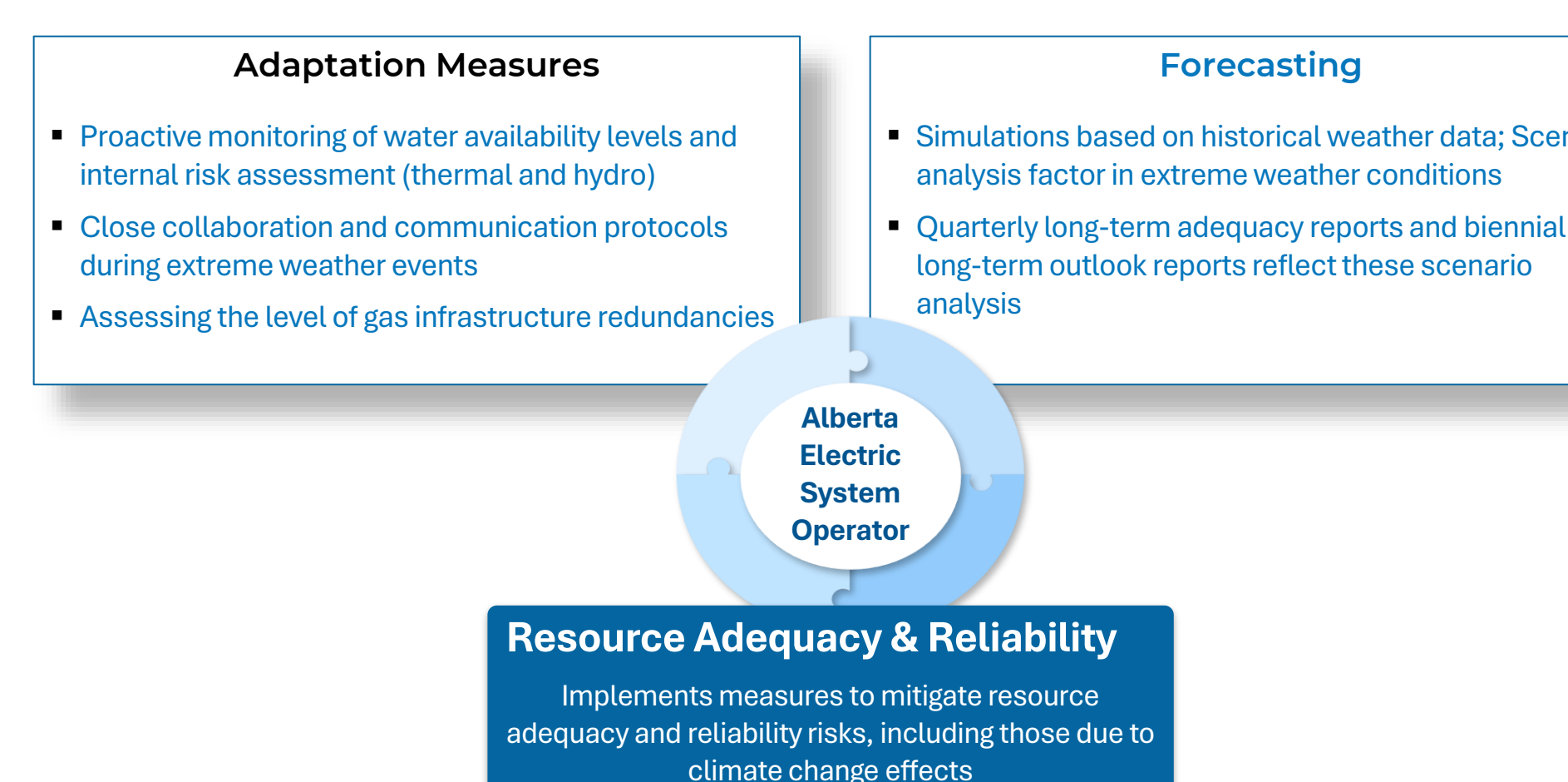
Unanimously of the view that reliability standards proposed by the NERC and FERC may not be needed in Alberta for the following reasons:

- Climate Resilient Gas Infrastructure in Alberta
- The level of redundancy already built into Alberta's gas supply system

Key Climate Risks to the Grid (by Supply Source)⁹



Adaptation Coordination Approach¹⁰



Policy Findings

Availability of Policies

- There are **no direct climate adaptation policies or regulatory requirements** in place for power and natural gas companies in Alberta.

Measures that Indirectly Incentivize Climate Adaptation Planning

- Emergency management program requirements
- Environmental Impact Assessment requirements
- Industry regulations, codes and guidelines
- Global standards for reporting of climate change related physical risks

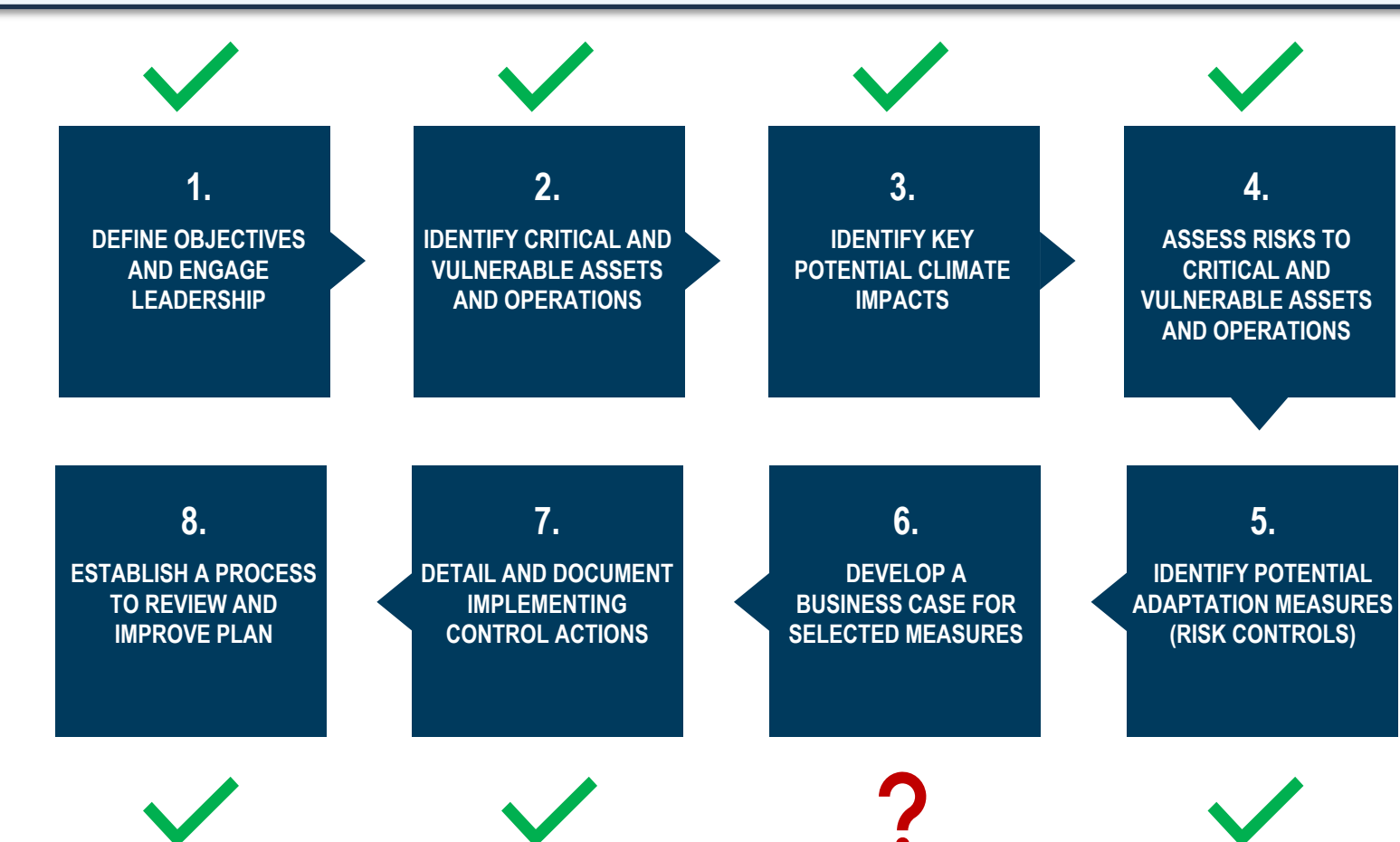
Measures that Indirectly Mitigate the Effects of Climate Change Related Risks on the Supply Components of the Alberta Grid

- Supply Cushion Regulation
- Increased procurement of ancillary services for grid stabilization

RECOMMENDATIONS

- Publishing of adaptation-focused lessons learnt from extreme weather events, and promotion of proactive adaptation practices.
- Proactive adoption of IFRS S2 climate risk and adaptation reporting standards by power generation and natural gas companies.
- Publication of generation capacity at-risk data by the AESO.
- Continuous enhancement and improvement of gas-electric coordination protocol.
- Extreme weather thresholds for natural gas contingencies should be defined and monitored by the AESO. E.g. loss of compressor stations, or pipeline infrastructure that can result in multiple generator losses.¹²
- Enhancement of long-term forecasting via the use of forward-looking climate models and not just historical weather data.
- Policy certainty and adequate levels of economic signalling to attract investors and incentivize adaptation measures.

Comparison of Adaptation Approach with the Canadian Electricity Association Guidelines⁵



Incorporated into existing **Enterprise Risk Management system**: 100% of companies assessed

Implemented via existing **Environmental Management System**: 67% (of which half reported alignment with ISO 14001 standards)

REFERENCES

- Sawyer, D., Ness, R., Clark, D., & Beugin, D. (2020). *Tip of the Iceberg: Navigating the Known and Unknown Costs of Climate Change for Canada*.
- Rivers, N., & Shaffer, B. (2020). Stretching the duck: How rising temperatures will change the level and shape of future electricity consumption. *In Energy Journal* (Vol. 41, Issue 5, pp. 55–88). International Association for Energy Economics. <https://doi.org/10.5547/01956574.41.5.NRIV>
- Canadian Electricity Association. (2020). *Climate Change & Extreme Weather: A Guide to Adaptation Planning for Electricity Companies in Canada*.
- MacKay, M., Nciri, A., & Timmins, E. (2020). *Advancing Community Energy Resilience in Alberta*. <https://questcanada.org/wp-content/uploads/2020/12/Advancing-Community-Energy-Resilience-in-Alberta-Primer-report.pdf>
- Image Credits: <https://www.aeso.ca/download/listedfiles/Electricity-in-Alberta-and-the-AESO.pdf>; Understanding Electricity in Alberta = AESO
- Image credits: Sustainable Development Goals | Green European Foundation (gef.eu); <https://commons.wikimedia.org/wiki/index.php?curid=122043798>; <https://commons.wikimedia.org/wiki/index.php?curid=122043804>
- Image credits: Shutterstock
- Image credits: Alberta Electric System Operator (aeso.ca)
- Market Surveillance Administrator. (2024a). *Alberta Electricity System Events on January 13 and April 5, 2024: MSA Review and Recommendations*. (August 6, 2024). <https://www.albertamsa.ca/assets/Documents/January-and-April-2024-Event-Report.pdf>
- North American Electric Reliability Corporation (NERC). (2023, March 22). *Reliability Guideline: Natural Gas and Electrical Operational Coordination Considerations*.